

VIS Rating affirms BCM's A issuer rating, stable outlook

Hanoi, 24 July 2026 - Vietnam Investors Service and Credit Rating Agency Joint Stock Company (VIS Rating) has affirmed Becamex Investment and Industrial Development Group's (short name: BCM) A long-term issuer rating. The rating outlook remains stable.

The rating presented in this announcement is effective from the date of the announcement and remains in effect unless and until it is superseded by a subsequent rating action. Please visit <https://visrating.com/rating-results> to obtain the latest update on the rating.

RATING RATIONALE

The affirmation of BCM's A long-term issuer rating with a stable outlook reflects our expectation that BCM will maintain its leading position in integrated industrial park development, supported by its sizeable industrial and urban land bank in former Binh Duong province area - Ho Chi Minh City (HCMC) and the expansion of Vietnam-Singapore Industrial Park (VSIP) and BW Industrial Development JSC (BWID) joint ventures, generating strong profitability to support its credit metrics over the next 12–18 months. The rating also reflects significant capital expenditure in 2026–2028, constraining operating cash flow of the corporation to cover debt obligations.

Revenue rose to VND7 trillion in 2025 from VND5.2 trillion in 2024, driven by stronger residential property sales. Going forward, we expect revenue to grow by around 18% annually in 2026–2027, underpinned by both industrial land leasing and residential bulk sales.

Industrial park leasing demand in HCMC remains robust, supported by foreign manufacturers from Korea, China, Taiwan and Singapore, particularly in electronics and high-tech sectors, as well as stronger registered FDI of USD 6.8 billion in the first half of 2026 (+214% yoy). BCM's investments in key transport infrastructure, including Ring Road 4 and the Ho Chi Minh City – Thu Dau Mot – Chon Thanh Expressway, should further improve connectivity and enhance the attractiveness of its industrial and urban projects.

According to the management, after facing delays in 2025, BCM will complete legal procedures for Bau Bang Expansion and Cay Truong industrial parks in Q3/2026. The company plans to lease 92 hectares at these industrial parks in 2026–2027, with expected annual leasing price growth of around 5%.

BCM's exposure to VSIP and BWID joint ventures further strengthens its market position and long-term growth prospects. VSIP recently received approvals for five new industrial parks, expanding its portfolio to 30 industrial parks nationwide. Meanwhile, BWID is a leading platform for ready-built factories and warehouses, enhancing BCM's vertical presence across the industrial and logistics real estate value chain. We expect VSIP and BWID to provide BCM with increasing recurring dividend income over the next three years.

Residential sales over the next two years will mainly come from planned bulk sales of about 25 hectares at Binh Duong New City project. Nevertheless, we note that tightening funding conditions and cautious buyer sentiment in 2H2026 could pose downside risks to transaction progress, revenue recognition and cash collections for BCM.

BCM's leverage improved in 2025, with Debt/EBITDA declining to 4.4x from 5.9x in 2024 and EBIT/ Interest rising to 2.2x from 1.7x in 2024. In the next 12–18 months, we expect gradual leverage improvement, supported by EBITDA growth outpacing debt growth and the corporation's planned equity issuances.

Meanwhile, the rating remains constrained by BCM's weak operating cash flow (CFO) due to its large capital expenditure spending. CFO remained negative in 2025 because of inventory and project development spending. Going forward, BCM plans to invest around VND12 trillion over the next five years in industrial parks and infrastructure projects, further constraining its CFO.

According to the management, BCM plans to raise equity through the issuance of around 150 million shares annually to support its investment plan over the next five years. We note that the corporation's equity public offering in 2025 was delayed due to market conditions. Further delays in equity issuance will increase debt reliance and weaken credit metrics of the corporation.

We assess liquidity risks as manageable over the next 12–18 months, supported by its land sales and leasing proceeds, dividends from VSIP, planned bond and equity issuance and strong banking access. The corporation's long-standing relationships with state-owned and major private banks provide significant refinancing flexibility when needed.

Factors that could lead to an upgrade

BCM's A issuer rating could be upgraded if the corporation demonstrates a track record of improving operating cash flow from its core business, and/or raising substantial equity proceeds to fund its expansion plans, leading to improvements in credit metrics, for example, CFO/ Debt ratio of above 10%, or EBIT/Interest expense ratio of above 6x.

Factors that could lead to a downgrade

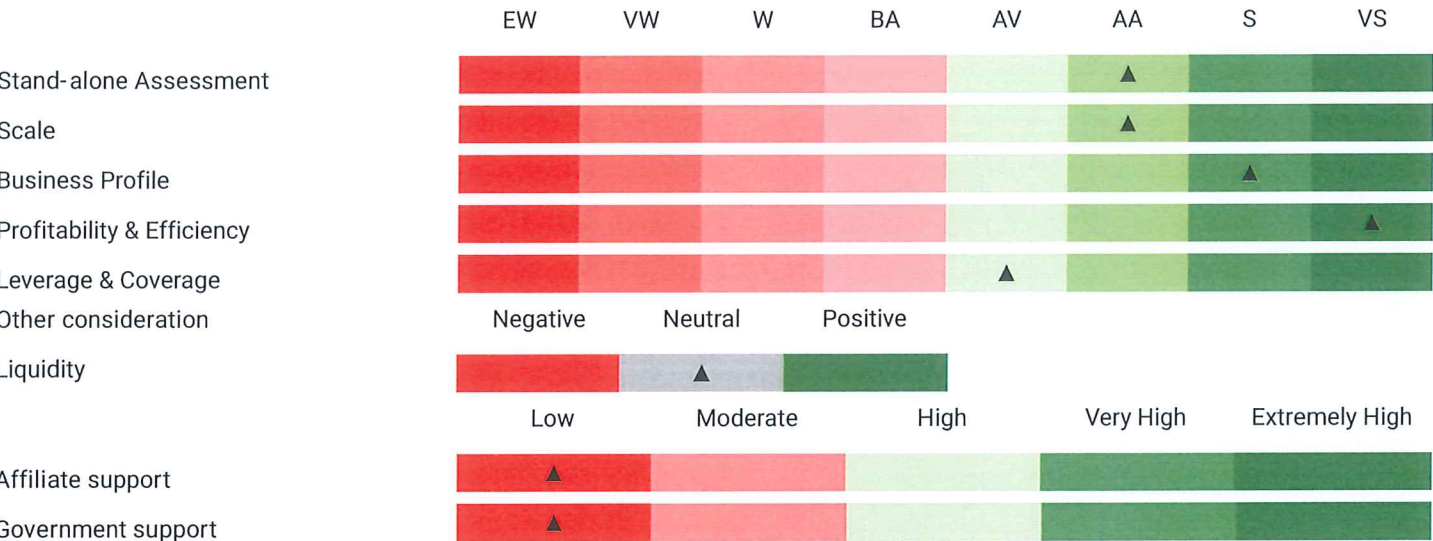
BCM's A issuer rating could be downgraded if (1) the corporation's revenue and sales proceeds significantly decline due to adverse market conditions, leading to a significant deterioration in leverage and coverage metrics, for example, Debt/EBITDA ratio of above 7x, or EBIT/Interest Expense ratio of below 0.7x; or/and (2) BCM becomes more vulnerable to liquidity and refinancing risks.

RATING METHODOLOGY

Rating Methodology: Non-Financial Corporates.
For detailed information, please see our full methodologies at:

<https://visrating.com/how-to-get-rated/view/non-financial-corporates-rating-methodology.1>

SUMMARY OF KEY FACTORS



Source: VIS Rating
Note: EW- Extremely Weak, VW- Very Weak, W- Weak, BA Below-Average, AV- Average, AA Above-Average, S- Strong, VS- Very Strong

CREDIT RATING HISTORY

Date	Rating type	Rating	Outlook	Action
24 July 2026	Long-term Issuer	A	Stable	Affirm
01 August 2025	Long-term Issuer	A	Stable	First-time assignment

RATING SCALE

Long-Term Rating

AAA	Issuers or debt instruments demonstrate the strongest creditworthiness relative to other domestic entities and transactions.
AA	Issuers or debt instruments demonstrate very strong creditworthiness relative to other domestic entities and transactions.
A	Issuers or debt instruments demonstrate above-average creditworthiness relative to other domestic entities and transactions.
BBB	Issuers or debt instruments demonstrate average creditworthiness relative to other domestic entities and transactions.
BB	Issuers or debt instruments demonstrate below-average creditworthiness relative to other domestic entities and transactions.
B	Issuers or debt instruments demonstrate weak creditworthiness relative to other domestic entities and transactions and may be approaching default, with strong recovery prospects.
CCC	Issuers or debt instruments demonstrate very weak creditworthiness relative to other domestic entities and transactions and are likely in or near default, typically with moderate recovery prospects.
CC	Issuers or debt instruments demonstrate extremely weak creditworthiness relative to other domestic entities and transactions and are typically in default, typically with poor recovery prospects.
C	Issuers or debt instruments demonstrate the weakest creditworthiness relative to other domestic entities and transactions and are typically in default, with very poor recovery prospects.

Note: VIS Rating appends the modifiers + and – to each generic rating classification from AA through CCC. The modifier + indicates that the obligation ranks in the higher end of its generic rating category; no modifier indicates a mid-range ranking; and the modifier – indicates a ranking in the lower end of that generic rating category

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REGULATORY DISCLOSURES

For further specification of VIS Rating's Rating Symbols and Definitions, please see:
<https://visrating.com/how-to-get-rated/>

BCM's ownership stake in VIS rating: 0%

The ownership ratio of BCM held by VIS Rating's staff: 0%

Cases in which analysts and credit rating council members cease their participation in the credit rating contract before the contract expires and the reason for the cessation: 0

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This rating is solicited.

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Vietnam Investors Service and Credit Rating Agency Joint Stock Company

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24 July 2026

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