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## Banks

### Slower operating conditions to weaken profitability, liquidity to stabilize with mid-sized and small banks most at risk

Bank profitability reached peak levels in 2022, supported by robust economic backdrop. However, bank operating conditions will weaken in 2023, as persistent macro headwinds and tighter financing conditions dampen credit demand and increase operating costs. Profitability will moderate from rising credit costs, narrower net interest margins, and lower fee income growth. Liquidity will stabilize but remain tight, with mid-sized and small banks most at risk.

#### **Asset risks and credit costs will rise from deteriorating operating conditions.**

Problem loan formation will increase from weaker business cash flows, higher interest rates and operating costs, and refinancing difficulties in the corporate bond market. Credit exposures to sectors at risk such as export-oriented and manufacturing, real estate and construction are vulnerable to higher credit costs. Although loan loss coverage ratios have improved, small and mid-sized banks with low coverage are less prepared for asset quality stress and will likely need to set aside more provisions.

**Net interest margins will contract following recent policy rate hikes.** A mix of competitive and regulatory pressures will drive up deposit rates at a quicker pace than lending rates. Coupled with weakening credit demand, net interest margins will contract and more significantly for small banks with weak funding and tight liquidity.

**Non-lending income growth will decelerate from unfavorable market conditions.** Capital market-related fees will shrink from weak equity and bond market sentiment. Trading gains will likely diminish from higher interest rates and prolonged market volatility. Growth in bancassurance fees will also decline due to weak customer sentiment and lower cross-selling opportunities.

**Capital levels will remain stable and weak by regional standards.** Weaker profitability will hamper banks' ability to generate capital internally. On the flip side, slower credit growth will alleviate pressure on bank capital. Core capital levels are by far the lowest among regional banking systems. Without any meaningful capital raising, banks are vulnerable to event risks and will likely require extraordinary support in times of stress. Tier 2 subordinated bonds will help to supplement bank capital needs.

#### **Liquidity will remain tight, with mid-sized and small banks most at risk.**

Funding costs will remain elevated from sluggish deposit growth, keen competition among banks and risk aversion in the interbank market. Regulatory support will play an important role to stabilize banking system liquidity. Large banks will be supported by their entrenched customer network. Mid-sized and small banks with heavy reliance on short-term market funding are most vulnerable to liquidity risks.

## Asset Quality

### Bank operating conditions to deteriorate in 2023

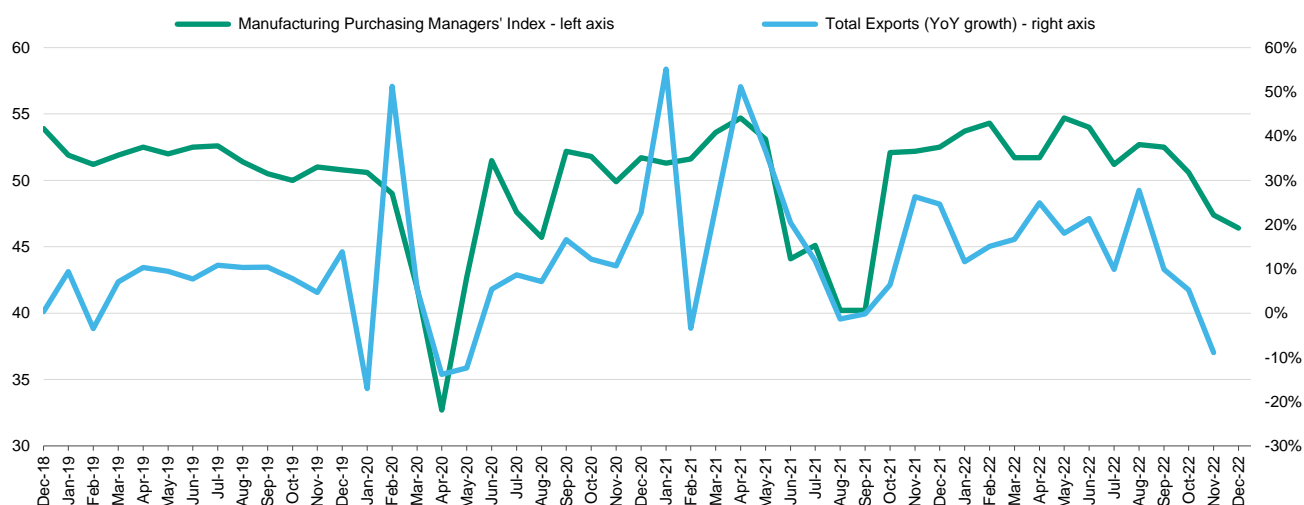
2022 marked a year of strong growth for the Vietnamese economy despite increasing global and regional concerns around inflation, geopolitical stability, tighter financial conditions and slowing economic growth. Bank operating conditions will weaken in 2023, as persistent macro headwinds dampen demand for credit and increase operating costs.

#### External demand to soften

Persistent inflation, tighter financial conditions, geopolitical risks and financial market volatility are key risks to global economies in 2023. Economic growth is set to slow, and global trade to moderate from softer consumer demand. Vietnam – an increasingly important link in the global supply chain – will face a slowdown in manufacturing activity and contraction in exports, which has already surfaced in Q4 2022 (Exhibit 1).

#### Exhibit 1

##### Slowdown in manufacturing activity and exports surfacing in Q4 2022



Source: General Statistics Office of Vietnam (GSO), S&P Global

According to a recent [survey](#) conducted by Vietnam Chamber of Commerce and Industry on the business situation in southern Vietnam, close to 70% of respondents indicated new business orders had declined, signaling deteriorating business conditions.

As external demand weakens further, export-oriented sectors such as manufacturing, agriculture and fisheries are at risk of business slowdown and deterioration in cash flows.

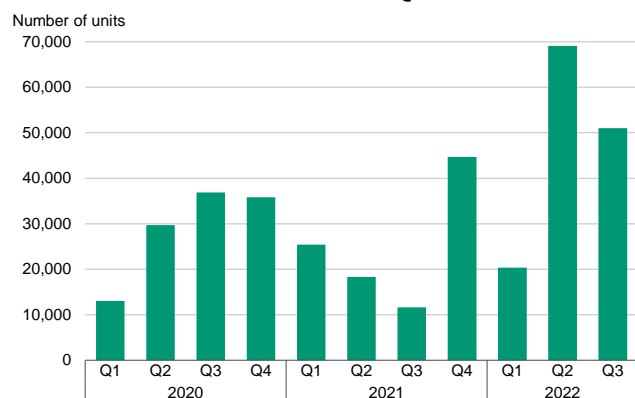
#### Real estate sector slowdown underway

The real estate sector is facing a downturn marked by liquidity stress, higher interest rates, slower home sales and weaker business cash flows.

The fallout of the corporate bond market has led to significant refinancing difficulties for many real estate developers, intensified by the increase in leverage through frequent bond borrowings over the past five years. Rising default risks of real estate-related bond issuers had sparked negative sentiment and risk aversion among bank lenders, equity investors and home buyers.

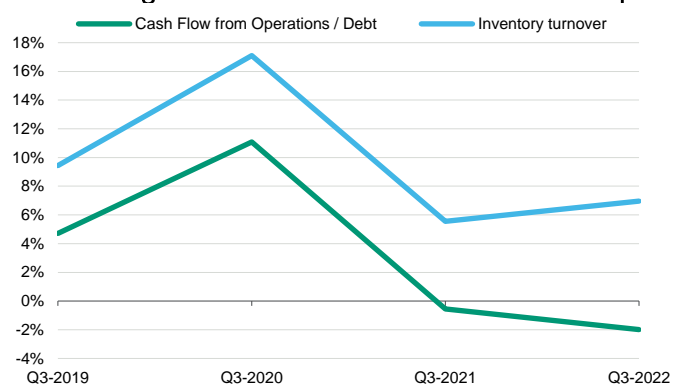
Since the start of Q4 2022, there are increasing reports of real estate developers offering significant discounts and alternative payment methods to boost project sales, as well as sharp falls in transacted prices due partly to fire sales by existing homeowners. Home buyer sentiment will remain weak and will weigh on real estate sales (Exhibits 2 and 3) and real estate developer cash flows (Exhibit 3).

**Exhibit 2**  
Real estate sale transactions fell in Q3 2022



Source: Ministry of Construction, Vietnam Investors Service

**Exhibit 3**  
Deteriorating sales and cash flows of real estate developers



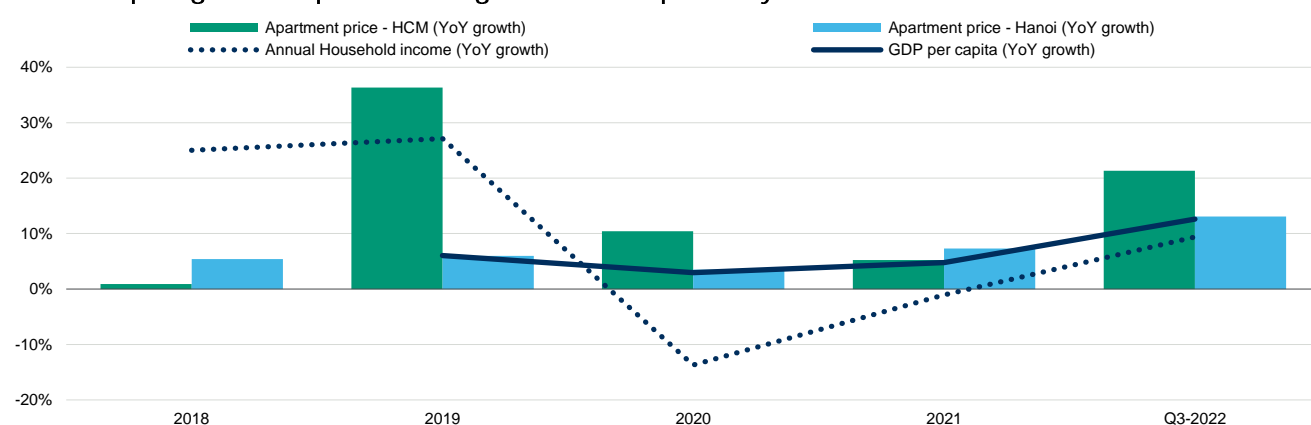
Note: Data includes Top 20 listed real estate developers in Vietnam  
Source: Bank data, Vietnam Investors Service

Banks' exposure to the real estate sector includes direct lending to real estate developers and home buyers, as well as real estate-related assets pledged by borrowers as collateral.

Higher interest rates will also weigh on debt serviceability of home buyers. Over the past three years, home buyers enjoyed easy access to bank financing with high loan-to-value of exceeding 90% and longer tenors, fueling speculative activity and the sharp increase in property prices. Household borrower leverage has also risen as housing price growth far outpaced income growth (Exhibit 4).

A material and sustained decline in real estate price will likely result in a surge in problem loans and loan losses for banks.

**Exhibit 4**  
Real estate price growth outpaced income growth over the past five years

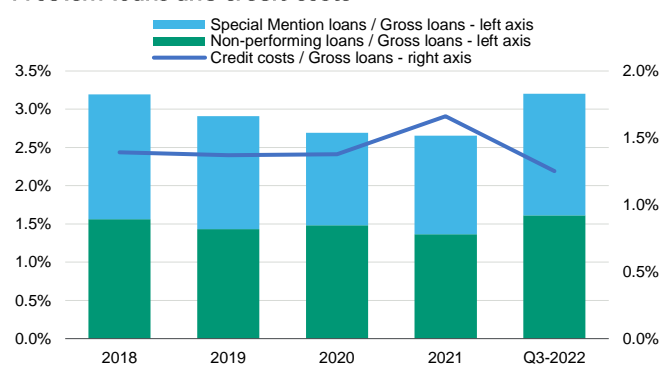


Source: GSO, Jones Lang LaSalle, Vietnam Investors Service

### Asset risks and credit costs will rise from deteriorating operating conditions

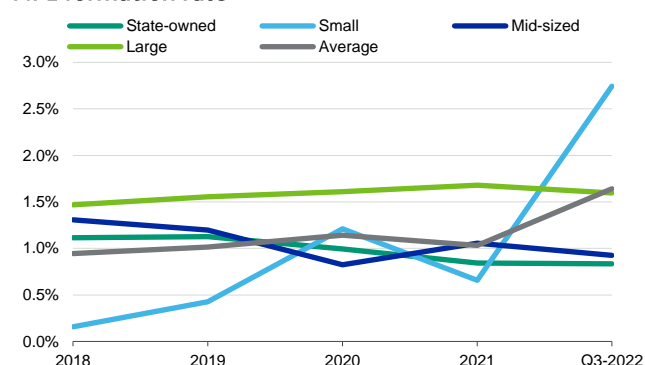
Over the course of 2023, problem loan formation will increase from weaker business cash flows, higher interest rates and operating costs, and refinancing difficulties in the corporate bond market. Over the first nine months of 2022, non-performing loan (NPL) ratios and special mention loan ratios have begun to increase (Exhibit 5). Moreover, loan restructuring will be more difficult after the pandemic-related loan restructuring program expired in June 2022. Credit costs will increase as problem loan formation continues to pick up (Exhibit 6).

**Exhibit 5**  
Problem loans and credit costs



Source: Bank data, Vietnam Investors Service

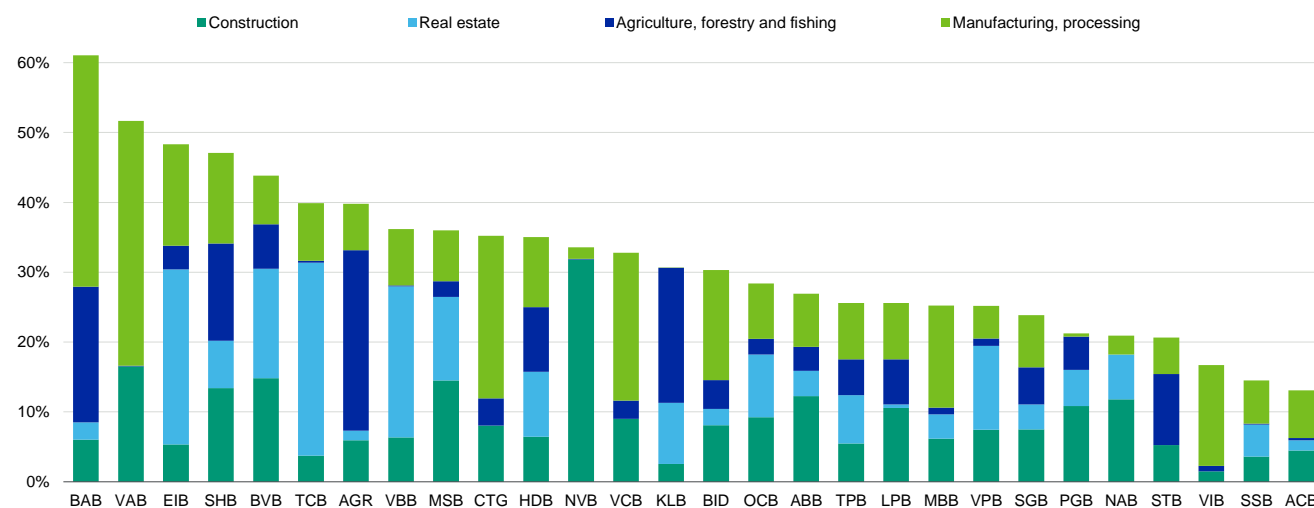
**Exhibit 6**  
NPL formation rate



Source: Bank data, Vietnam Investors Service

Banks with concentration to sectors at risk such as export-oriented and manufacturing, real estate and construction are most vulnerable to increases in credit costs (Exhibit 7). Around 14% of total bank credit are loans to home buyers that will also face downside risks.

**Exhibit 7**  
Bank loan portfolios have material exposure to sectors at risk

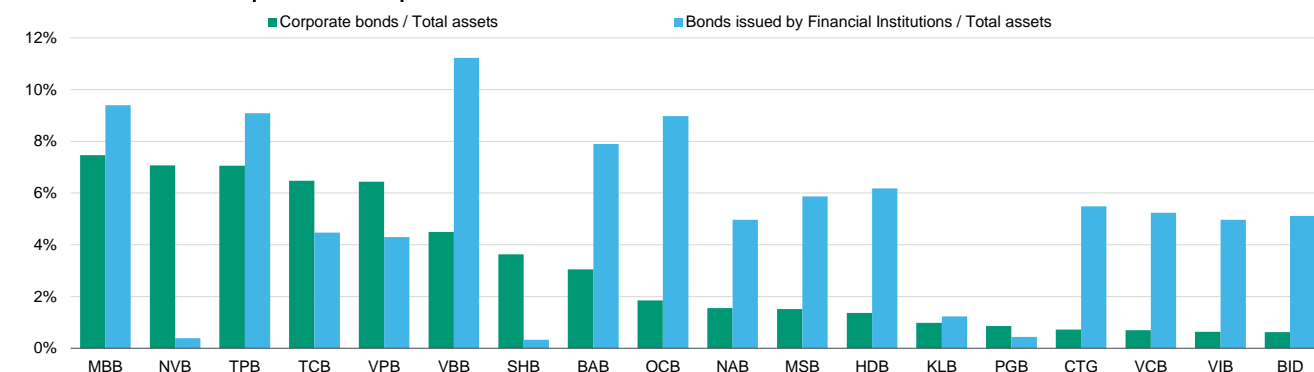


Note: Data as of end-2021. Refer to the Appendix for the full name of the banks

Source: Bank data, Vietnam Investors Service

Banks' exposure to bonds issued by non-financial corporates is modest at less than 2% of total banking system assets. Several banks have exposures exceeding 5% (Exhibit 8). Banks' investments in bonds issued by financial institutions are larger at around 4% of total banking system assets; but these instruments have arguably lower credit risk.

### Exhibit 8 Banks have limited exposure to corporate bonds



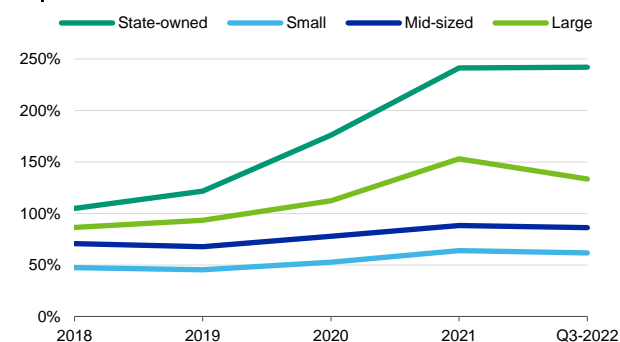
Note: Data as of end-September 2022. Refer to the Appendix for the full name of the banks

Source: Bank data, Vietnam Investors Service

Banks in general have actively resolved their legacy problem loans and improved loan loss coverage (i.e. loan loss reserves as a percentage of total non-performing loans) over the last five years (Exhibit 9).

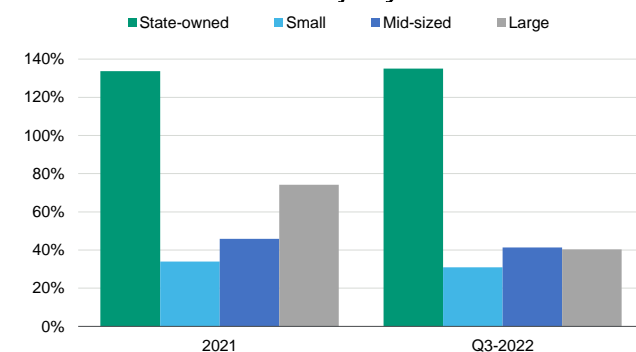
Small and mid-sized banks with low loan loss coverage ratios are less prepared for asset quality stress and will likely need to set aside more provisions. Including special mention loans, loan loss coverage ratios are much lower at between 30%-40% on average (Exhibit 10).

### Exhibit 9 Loan loss coverage ratios for non-performing loans have improved



Source: Bank data, Vietnam Investors Service

### Exhibit 10 Loan loss coverage ratios for non-performing and special mention loans are low for majority of banks



Source: Bank data, Vietnam Investors Service

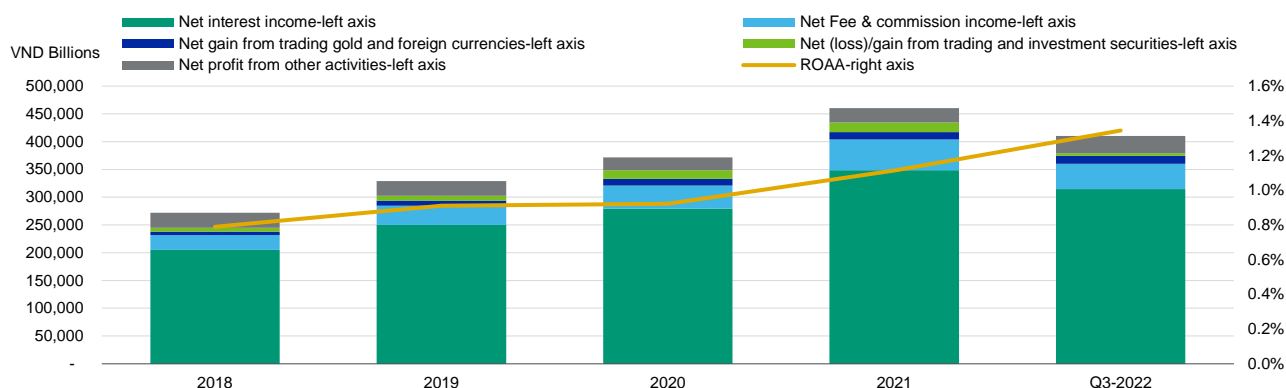
## Profitability

### Profitability will moderate from 2022 peak levels

In 2023, weakening operating conditions will weigh on bank profitability. Return on Average Assets (ROAA) will decline from 2022 peak levels, as credit costs rise and revenue growth from key sources decline (Exhibit 11). Lending income growth will fall from narrowing net interest margins and moderating loan growth. Non-lending income growth will similarly diminish as fee-based and capital market-related income shrink.

**Exhibit 11**

**Key sources of revenue – net interest income and fee income – under pressure in 2023**



Source: Bank data, Vietnam Investors Service

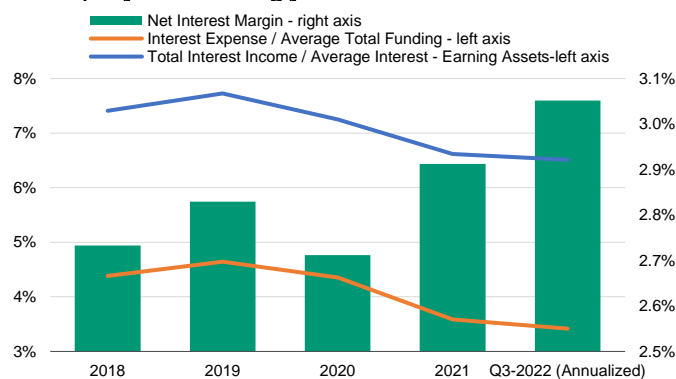
**Net interest margins will contract following recent hikes in policy rate**

A mix of competitive and regulatory pressures will lead to banks raising deposit rates at a quicker pace than lending rates, and result in narrower net interest margins (Exhibit 12). Following the increase in policy interest rates by 200 basis points over September – October 2022, banks actively raised deposit interest rates to retain existing deposits and attract new deposits. On the other hand, loan interest rates did not reprice upwards as quickly due partly to competition for new loans, and State Bank of Vietnam’s instruction for banks to lower lending rates.

Given the policy focus to maintain macroeconomic stability and curb inflation, the regulatory stance on interest rates is likely to remain hawkish. Bank competition for deposits will remain keen. Coupled with weakening credit demand, net interest margins will contract and more significantly for small banks (Exhibit 13) with modest deposit franchise and tight liquidity.

**Exhibit 12**

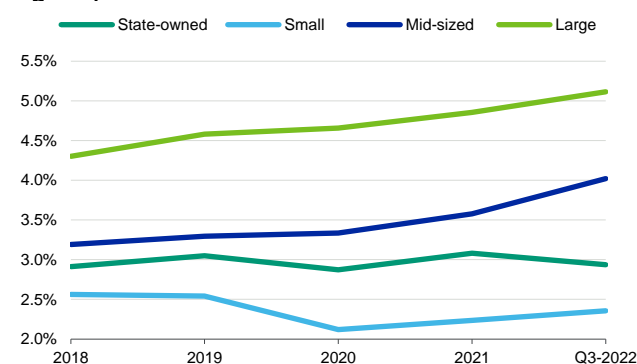
**Net interest margins set to narrow as deposit costs increase more rapidly than lending yields**



Source: Bank data, Vietnam Investors Service

**Exhibit 13**

**Small banks have lowest net interest margins driven by high deposit costs**



Source: Bank data, Vietnam Investors Service

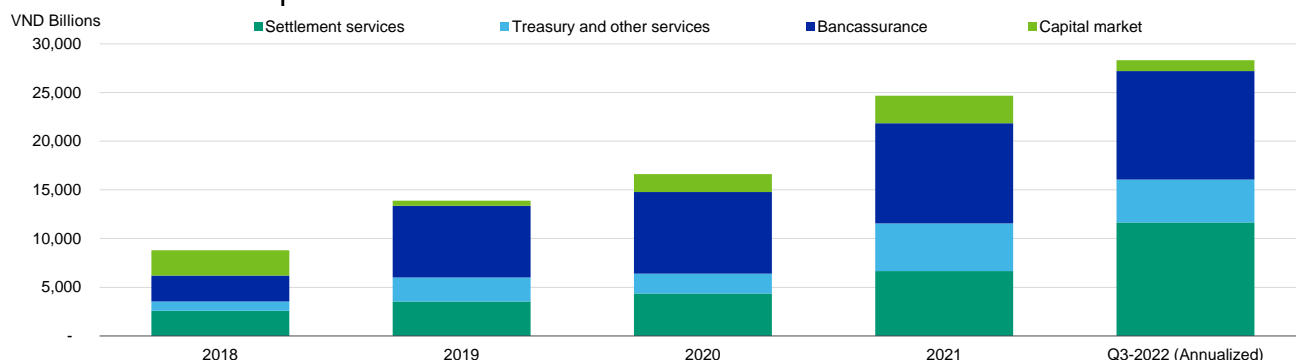
**Non-lending income growth will decelerate from unfavorable market conditions**

Capital market-related fees from custodian and advisory services, and securities underwriting (Exhibit 14) will shrink from weak sentiment in the equity and bond markets. At end-2022, the stock market index was down 33% from a year ago, and new corporate bond issuances shrunk significantly<sup>1</sup>. Trading gains will likely diminish from higher interest rates and prolonged

<sup>1</sup> Refer to Vietnam Investors Service report: [Corporate Bond Market Perspective: New regulations will guide stable growth of corporate bonds, but keep new issuances subdued until 2H 2023, 11 November 2022](#)

market volatility. Growth in bancassurance fees will also decline due to weak customer sentiment and lower cross-selling opportunities. The number of new bancassurance partnerships between banks and insurers and the associated upfront fee income will also decline.

**Exhibit 14**  
**Fee-based income and capital market-related income will weaken in 2023**



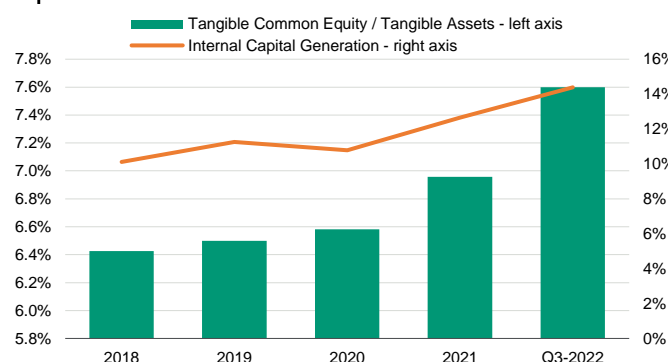
Source: Bank data, Vietnam Investors Service

## Capital

### Capital levels will remain stable and weak by regional standards

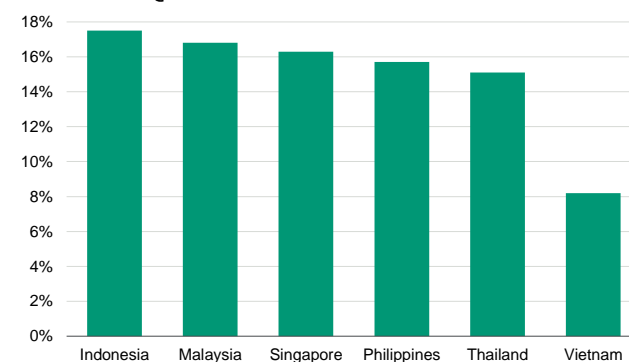
Weaker profitability will hamper banks' ability to generate capital internally (Exhibit 15). On the flip side, slower credit growth will alleviate pressure on bank capital. Core capital levels are by far the lowest among regional banking systems (Exhibit 16). Without any meaningful capital raising, banks are vulnerable to event risks and will likely require extraordinary support in times of stress.

**Exhibit 15**  
**Internal capital generation to weaken and weigh on bank capital levels in 2023**



Source: Bank data, Vietnam Investors Service

**Exhibit 16**  
**Aggregate tangible common equity to risk-weighted assets as of Q3 2022**



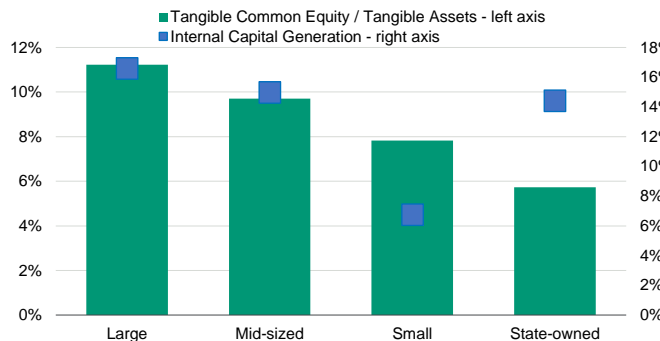
Note: Data as of 2021 for Singapore and Philippines  
 Source: Moody's Investors Service

State-owned banks have the lowest core capital ratios driven primarily by weak internal capital generation (Exhibit 17). Historically each year, state-owned banks are required to repatriate funds in the form of dividends to the government, and the government ownership and long administrative process hamper their ability to raise new capital from private sector investors. Many of the banks have resorted to supplement their capital needs through domestic subordinated bond issuances that qualify as Tier 2 capital (Exhibit 18).



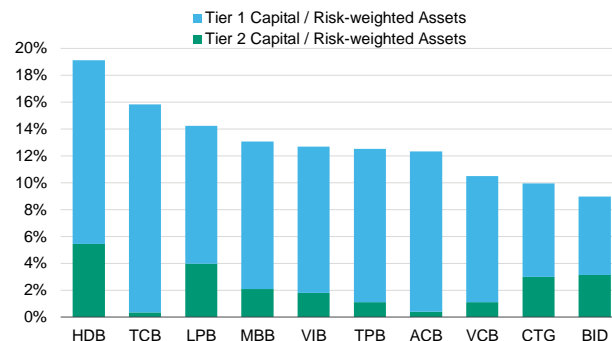
Around 25% of total value of bonds issued by banks in 2021 are in the form of Tier 2 subordinated bonds. Banks will increasingly rely on Tier 2 capital raising to supplement their capital needs, given the difficulties in new equity raising due to heightened investor risk aversion.

**Exhibit 17**  
Capital adequacy ratios by group of banks as of 30 June 2022



Source: Bank data, Vietnam Investors Service

**Exhibit 18**  
Tier 2 subordinated bonds help to supplement bank capital needs



Note: Data as of end-June 2022

Source: Bank data, Vietnam Investors Service

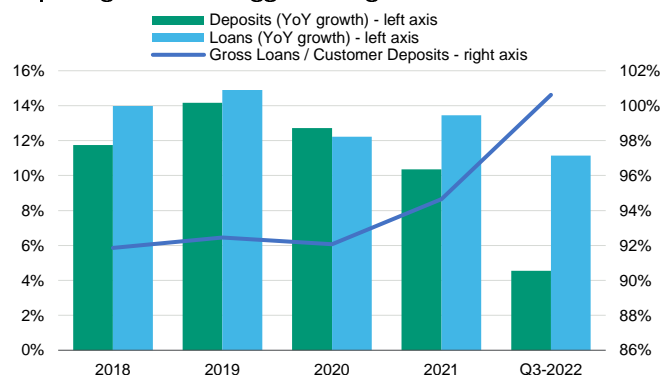
## Funding and Liquidity

### Liquidity will stabilize but remain tight, liquidity risks most acute for mid-sized and small banks

Liquidity will remain tight from sluggish growth in deposits, keen competition among banks to secure deposits for their lending activities and risk aversion in the interbank market. This will drive up funding costs particularly for small banks with limited physical network.

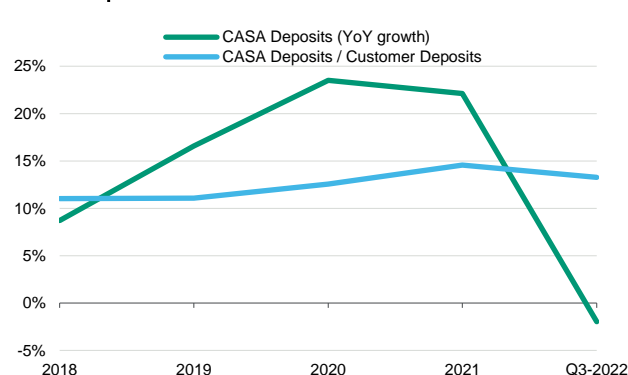
Weaker corporate cash flows and tight monetary policy stance will weigh on deposit growth. Even with loan growth moderating slightly from 2022 level of 14.5%, bank funding profiles will remain tight with many small and mid-sized banks competing actively for deposits to manage their high loan-to-deposit ratios (Exhibit 19). Core low-cost current account and savings account (CASA) deposits have eroded in 2022 (Exhibit 20), and competition for new deposits will remain keen. Large banks are less at risk due to their entrenched customer network, and also because they tend to benefit from flight to quality in times of stress.

**Exhibit 19**  
Deposit growth has lagged loan growth



Source: Bank data, Vietnam Investors Service

**Exhibit 20**  
CASA deposits started to shrink in 2023



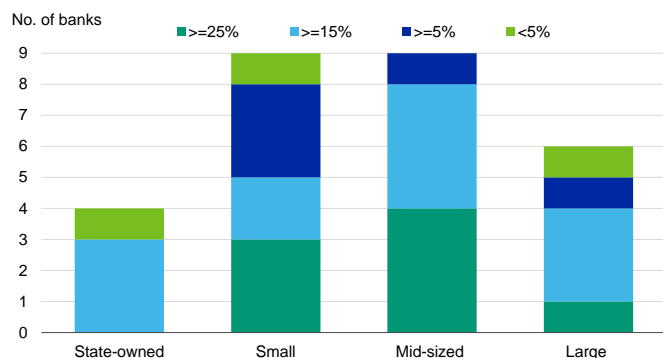
Source: Bank data, Vietnam Investors Service



Regulatory support measures will continue to play an important role to stabilize the liquidity situation in the banking system. In 2022, banks benefited from a series of policy actions such as the expansion of instruments eligible to access central bank funding, prompt intervention through public statements to instill depositor confidence, etc.

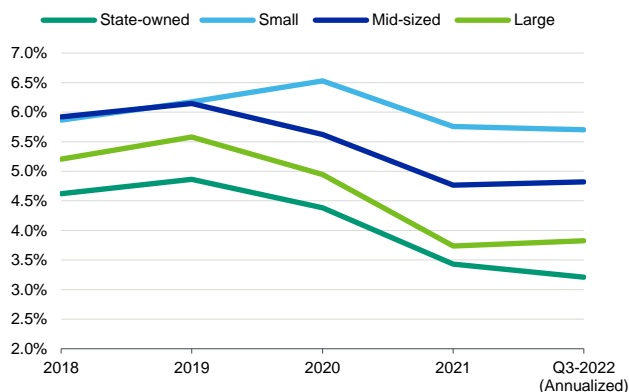
Liquidity risks are most acute for mid-sized and small banks that rely heavily on short-term interbank and market funding (Exhibit 21) and are most in need of rolling over existing funding in the absence of new deposits. These banks typically compete actively to attract new customer deposits with higher rates (Exhibit 22), require market funding to supplement deposits for lending activities, and maintain low level of liquid asset buffer to withstand liquidity stress and refinancing issues (Exhibit 23).

**Exhibit 21**  
Mid-sized and small banks have high market funds as a percentage of tangible assets



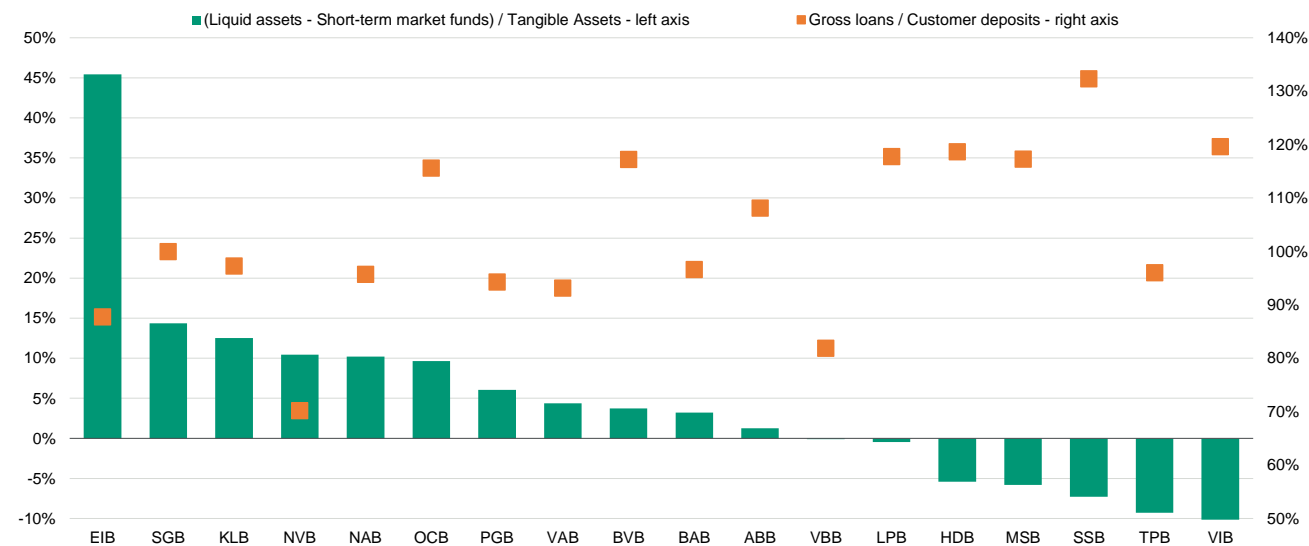
Source: Bank data, Vietnam Investors Service

**Exhibit 22**  
High deposit funding costs reflect weak deposit franchise



Source: Bank data, Vietnam Investors Service

**Exhibit 23**  
Banks with high loan-to-deposit ratios and low liquid asset buffer at most vulnerable to liquidity risks



Source: Bank data, Vietnam Investors Service

Although interbank liquidity has stabilized since the episode of deposit run in October 2022, liquidity providers are likely to remain prudent, which will, in turn, lead to higher rates for lending to small and mid-sized banks in times of market volatility.

## Appendix

The banks included in our analysis are as follows:

Short Name of Bank	Full Name of Bank	Classification
ABB	An Binh Commercial Joint Stock Bank	Small
ACB	Asia Commercial Joint-Stock Bank	Large
AGR	Vietnam bank for Agriculture and Rural Development	State-owned
BAB	Bac A Commercial Joint Stock Bank	Small
BID	Joint Stock Commercial Bank for Investment and Development of Vietnam	State-owned
BVB	Viet capital Commercial Joint Stock Bank	Small
CTG	Vietnam Joint-Stock Commercial Bank for Industry and Trade	State-owned
EIB	Vietnam Export Import Commercial Joint Stock Bank	Mid-sized
HDB	Ho Chi Minh City Development Joint Stock Commercial Bank	Mid-sized
KLB	Kien Long Commercial Joint Stock Bank	Small
LPB	Lien Viet Post Joint Stock Commercial Bank	Mid-sized
MBB	Military Commercial Joint Stock Bank	Large
MSB	Vietnam Maritime Commercial Joint Stock Bank	Mid-sized
NAB	Nam A Commercial Joint Stock Bank	Mid-sized
NVB	National Citizen Commercial Joint Stock Bank	Small
OCB	Orient Commercial Joint Stock Bank	Mid-sized
PGB	Petrolimex Group Commercial Joint Stock Bank	Small
SGB	Saigon Bank for Industry and Trade	Small
SHB	Saigon - Hanoi Commercial Joint Stock Bank	Large
SSB	Southeast Asia Commercial Joint Stock Bank	Mid-sized
STB	Saigon Thuong Tin Commercial Joint Stock Bank	Large
TCB	Vietnam Technological and Commercial Joint-Stock Bank	Large
TPB	Tien Phong Commercial Joint Stock Bank	Mid-sized
VAB	Vietnam Asia Commercial Joint Stock Bank	Small
VBB	Vietnam Thuong Tin Joint Stock Commercial Bank	Small
VCB	Joint Stock Commercial Bank for Foreign Trade of Vietnam	State-owned
VIB	Vietnam international Commercial Joint Stock Bank	Mid-sized
VPB	Vietnam Prosperity Joint Stock Commercial Bank	Large

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